

**Logic Model for SECCS Grant Program:
The California Early Childhood Comprehensive Systems (ECCS)**

ORGANIZATIONAL STRUCTURE / ENVIRONMENT	INPUTS/RESOURCES	TARGET POPULATION	INTERVENTION		EXPECTED CHANGE (Outcomes/Objectives)	EVIDENCE OF CHANGE (Indicators)	BARRIERS	FACILITATORS
			DESCRIPTION	ACTIVITIES				
GRANTEE/ PROJECT CHARACTERISTICS (i.e., goals and description of the project, environment, description of population/case load and partner organizations):	TOTAL FUNDS REQUESTED (for the first year of the project): \$139,438 TOTAL PROJECT BUDGET (for the first year of the project): \$191,785	State Interagency Team		Identify Department of Health Services (DHS) member who will represent the California Early Childhood Comprehensive Systems (CECCS) on the State Interagency Team (SIT), which facilitates and coordinates the integration of services for children 0 - 5 years of age.	By September 30, 2006, identified Department of Health Services member who will represent CECCS on the SIT.	Department of Health Services member who will represent CECCS on the SIT is identified.		The SIT goals and activities includes those focused on policy making, program planning and accountability.
California Department of Health Services (CDHS) is the lead agency. CDHS administers a broad range of public and clinical health programs that provide health care services to Californians.	PROJECT INPUTS (i.e., personnel and non-personnel)	Department of Health Services (DHS) staff	Integration of Services	Regularly brief the Department of Health Services (DHS) staff on integration of services progress in SIT.	Throughout the first year of the implementation grant period, regularly briefed the DHS staff on integration of services progress in SIT.	DHS staff is regularly briefed on integration of services progress in SIT.	There is limited communication across systems serving children and their families.	
California Early Childhood Comprehensive Systems (CECCS) builds and implements ECCS to support families and communities in their development of children that are healthy and ready to learn at school entry.	Personnel:			Achieve better inter- and intra- division integration within Department of Health Services (DHS) .	Throughout the first year of the implementation grant period, achieved better inter- and intra-division integration within DHS.	Better inter- and intra- division integration within DHS is achieved.	There is insufficient staff and funding to work on service integration.	
Project Goals: 1) To create statewide momentum and support for integrating early childhood comprehensive services in California; 2) To ensure that coordinated and integrated prevention, early identification and intervention services are available to pregnant mother and children from birth to five years of age and their families in California; 3) To ensure that policy makers and service providers have multi-disciplinary training in order to delivery high quality, integrated services to children and families; 4) To maximize funds directed toward services for children and families; 5) To collect and analyze data in order to ensure optimal care for children and families; and 6) To ensure that the strengths of families are maximized and they are involved in decision-making.	University of California, San Francisco (UCSF) Project Co-Director: 0.05 FTE	Children 0 - 5	Funding and Insurance Coverage for Screening	Identify funding sources and gaps in coordinated and integrated prevention, early identification and intervention services for hearing, vision, oral health, language/speech, and development delays of all children birth to five years.	Throughout the first year of the implementation grant period, identified funding sources and gaps in coordinated and integrated prevention, early identification and intervention services for hearing, vision, oral health, language/speech, and development delays of all children birth to five years.	Funding sources and gaps in coordinated and integrated prevention, early identification and intervention services for hearing, vision, oral health, language/speech, and development delays of all children birth to five years are identified.	Funding for early childhood services is fragmented.	
ENVIRONMENT:	CECCS Project Coordinator: 0.80 FTE			Facilitate access to existing funding sources for coordinated and integrated prevention, early identification and intervention services for hearing, vision, oral health, language/speech, and development delays of all children birth to five years.	Throughout the first year of the implementation grant period, facilitated access to existing funding sources for coordinated and integrated prevention, early identification and intervention services for hearing, vision, oral health, language/speech, and development delays of all children birth to five years.	Access to existing funding sources for coordinated and integrated prevention, early identification and intervention services for hearing, vision, oral health, language/speech, and development delays of all children birth to five years are facilitated.	Categorical nature of funding results in program silos at state and local levels, serving to further fragment attempts to coordinate services.	
The current early childhood service delivery system for healthy development and school readiness is based on a multitude of uncoordinated, separately funded programs across multiple government agencies. Program quality is compromised as a result of these silos. In addition, federal regulations, policies, and mandates create barriers to a coordinated system of care as different programs for children operate under different program requirements related to eligibility, age, definitions, and confidentiality issues.	UCSF Research Associate: 0.20 FTE	Pregnant Mothers, Children 0 - 5		Figure out how to braid funding for coordinated and integrated prevention, early identification and intervention services for hearing, vision, oral health, language/speech, and development delays of all children birth to five years to maximize coverage.	Throughout the first year of the implementation grant period, figured out how to braid funding for coordinated and integrated prevention, early identification and intervention services for hearing, vision, oral health, language/speech, and development delays of all children birth to five years to maximize coverage.	Figured out how to braid funding for coordinated and integrated prevention, early identification and intervention services for hearing, vision, oral health, language/speech, and development delays of all children birth to five years to maximize coverage.	The failure to maximize and leverage funds across agencies for shared populations, programs and services is a barrier.	

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The bureaucracy and size of the related systems that comprise the early childhood service delivery system add to the challenge of developing a coordinated early childhood service delivery system.	UCSF Administrative Assistant: 0.10 FTE	Children 0 - 5	Funding and Insurance Coverage for Screening	Work with 8 local health jurisdictions (LHJ) to identify agencies, programs, and funding streams that provide screening services to the targeted population of children 0 - 5.	Worked with 8 local health jurisdictions to identify agencies, programs, and funding streams that provide screening services to the targeted population of children 0 - 5.	Agencies, programs, and funding streams that provide screening services to the targeted population of children 0 - 5 are identified.		LHJs, particularly those under an umbrella "Health and Human Services" department, have been better able to expand their capacity to link with many community resources.
There are also 37 million residents in the 48 counties, so this large population spread over an immense land mass makes it difficult to create and implement a coordinated early childhood service delivery system.	Fringe Benefits: Health insurance, taxes, unemployment insurance, life insurance, and retirement benefits.				Work with 8 local health jurisdictions (LHJ) to identify agencies, programs, and funding streams that provide screening services to the targeted population of children 0 - 5.	By June 30, 2007, completed a preliminary report on agencies, programs, existing funding streams, gaps in funding, overlapping funds, and potential new funding streams based on selected on LHJs.	By June 30, 2007, a preliminary report on agencies, programs, existing funding streams, gaps in funding, overlapping funds, and potential new funding streams based selected on LHJs is completed.	
Given that there are severe disparities and inequities in support services and resources among California's children from diverse populations, CECCS is an important means for improving health outcomes for children in the state. Of those who speak a language other than English at home, 47.4% reported they speak less than "very well." This poses a linguistic barrier to access health and social services.	Non-Personnel:	State/Local Entities		Attend State Interagency Team (SIT) scheduled meetings (and related subcommittee meetings) in order to provide ongoing support when working with 8 local health jurisdictions (LHJ) to identify agencies, programs, and funding streams that provide screening services to the targeted population of children 0 - 5.	Throughout the first year of the implementation grant period, attended State Interagency Team (SIT) scheduled meetings (and related subcommittee meetings) in order to provide ongoing support when working with 8 local health jurisdictions (LHJ) to identify agencies, programs, and funding streams that provide screening services to the targeted population of children 0 - 5.	State Interagency Team (SIT) scheduled meetings (and related subcommittee meetings) are attended in order to provide ongoing support when working with 8 local health jurisdictions (LHJ) to identify agencies, programs, and funding streams that provide screening services to the targeted population of children 0 - 5.		
The state's geography contributes to access to healthcare problems due to the mountains, desert, forest and agricultural land.	Direct Costs: Sum of staff travel, supplies, and contractual costs.	Legislators	Policy Changes	Partner with other State agencies to educate state agency administrators, funding entities, and legislators on integrated services.	Throughout the first year of the implementation grant period, partnered with other State agencies to educate state agency administrators, funding entities, and legislators on integrated services.	Other State agencies are partnered with to educate state agency administrators, funding entities, and legislators on integrated services.		
California's economy continues to stagnate and has resulted in state budget cuts that negatively impacted health and human services programs.	Indirect Costs: Maternal and Child Health Branch - Federally Approved UCSF Indirect Rate of 10%.				Partner with other State agencies to educate state agency administrators, funding entities, and legislators on integrated services.	Throughout the first year of the implementation grant period, partnered with other State agencies to educate state agency administrators, funding entities, and legislators on integrated services.	Knowledge among state agency administrators, funding entities, and legislators about integrated services is increased.	
Licensed childcare is only available for 25% of the children with parents in the labor force.	OTHER INPUTS (contracts, other grant awards, matching funds):	Early Childhood Education		Promote screening as a quality measure in Early Childhood Education (ECE) programs.	Throughout the first year of the implementation grant period, promoted screening as a quality measure in ECE programs.	Screening as a quality measure in ECE programs is promoted.		
In 2003, California ranked 48th in the nation for home ownership and second in the nation for cost of a home or rental contract. The lack of affordable housing poses a challenge and homelessness remains an ongoing problem.	CECCS Project Co-Director: 0.75 FTE (in-kind)	Children; Families	Online Universal Application Form	Collaborate with One-e-App, or a similar organization, in their efforts to expand the single, universal application form for services, including Supplemental Security Income/State Supplementary Payment (SSI/SSP).	Throughout the first year of the implementation grant period, collaborated with One-e-App, or a similar organization, in their efforts to expand the single, universal application form for services, including SSI/SSP.	Collaborated with One-e-App, or a similar organization, in their efforts to expand the single, universal application form for services, including SSI/SSP.		One E App, an on-line, electronic application process for health programs has been implemented in five counties. Plans are in place to expand to Los Angeles County (which represents 30% of California's population).

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PARTNERING ORGANIZATIONS:	Medical Consultant: 0.10 FTE (in-kind)	Children; Families	Online Universal Application Form	Merge other systems (e.g., centralized Eligibility List) into a single access system.	Throughout the first year of the implementation grant period, merged other systems (e.g., centralized Eligibility List) into a single access system.	Other systems (e.g., centralized Eligibility List) are merged into a single access system.	The California Department of Health Services is currently being reorganized into two separate state agencies. The centralized eligibility system will be housed in the agency containing California's massive Medi-Cal program, tentatively being called the Department of Health Services. Maternal Child and Adolescent Health (MCAH) will be housed in the New Department of Health. In it not yet clear whether this activity will be possible, given the schedule changes.	
California First Five: is designed to provide, on a community-by-community basis, all children prenatal to five years of age with a comprehensive, integrated system of early childhood development services.		Families	Family Support Services	Ensure that parents are represented on the CECCS Steering Committee and in the implementation plan.	By September 30, 2008, ensured that parents are represented on the CECCS Steering Committee and in the implementation plan.	Parents are represented on the CECCS Steering Committee and in the implementation plan.	The California Department of Health Services is currently being reorganized into two separate state agencies. The centralized eligibility system will be housed in the agency containing California's massive Medi-Cal program, tentatively being called the Department of Health Services. Maternal Child and Adolescent Health (MCAH) will be housed in the New Department of Health. In it not yet clear whether this activity will be possible, given the schedule changes.	
California Childcare Health Program: produces a wealth of materials on health and safety in early care and education settings for professionals and families. The multi-disciplinary team staffs our toll-free Child Care Healthline, trains professionals on health and safety issues related to early care and education settings, and conducts research		Parents		Identify existing groups with parents to involve these parents in the planning and implementation of programs.	Identified existing groups with parents to involve these parents in the planning and implementation of programs.	Existing groups with parents are identified to involve these parents in the planning and implementation of programs.		
Department of Education: provides leadership, assistance, oversight, and resources so that every Californian has access to an education that meets world-class standards.		Families		Identify ways to involve families in CECCS related policy-making activities.	Throughout the first year of the implementation grant period, identified ways to involve families in CECCS related policy-making activities.	Families are involved in CECCS related policy-making activities.		
Head Start: promotes school readiness by enhancing the social and cognitive development of children through the provision of educational, health, nutritional, social and other services to enrolled children and families.		Families		Support leadership and advocacy training for parents who want to participate in policy making for CECCS.	Throughout the first year of the implementation grant period, supported leadership and advocacy training for parents who want to participate in policy making for CECCS.	Leadership and advocacy training for parents who want to participate in policy making for CECCS are supported.		

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<p>Department of Mental Health: provides leadership for local county mental health departments. The Department also evaluates and monitors public mental health programs. Administers federal funds for mental health programs and services. The care and treatment of the severely mentally ill at the five state mental hospitals.</p>		Families	Family Support Services	Build off the work of Family Voices, which involves families in the Children's Medical Services Program.	Throughout the first year of the implementation grant period, built off the work of Family Voices, which involves families in the Children's Medical Services Program.	The work of Family Voices, which involves families in the Children's Medical Services Program will be built off of.		
				Assess involvement of families in the 8 local health jurisdictions (LHJs) and promote and support parental involvement as needed.	Assessed involvement of families in the 8 local health jurisdictions (LHJs) and promoted and supported parental involvement as needed.	Involvement of families in the 8 local health jurisdictions (LHJs) and promotion and support of parental involvement as needed is assessed.		
<p>Department of Alcohol and Drug Programs: lead efforts to reduce alcoholism, drug addiction and problem gambling in California by developing, administering and supporting prevention, treatment and recovery programs.</p>				Sustain on-going governance structure by coordinating with State Interagency Team (SIT).	Sustained on-going governance structure by coordinating with SIT.	On-going governance structure is sustained by coordinating with SIT.		
<p>Department of Developmental Disabilities: provides services and supports to children and adults with developmental disabilities.</p>				Review current "braided funding" pilot program legislation.	Reviewed current "braided funding" pilot program legislation.	Current "braided funding" pilot program legislation is reviewed.		The "Integrated Health and Human Services Pilot" program is a model for integration of services at the state and local level. Current legislation (AB 392) would take this out of pilot status and "institutionalize" it. The proposed legislation identifies 30 programs, and possibly more, that may be included in an integrated system. The majority of the identified programs include early childcare.
<p>Easter Seals: provides exceptional services to ensure that people living with autism and other disabilities have equal opportunities to live, learn, work and play.</p>			Sustainability	Seek federal waivers to allow braiding of funds on a pilot basis.	Sought federal waivers to allow braiding of funds on a pilot basis.	Federal waivers to allow braiding of funds on a pilot basis are sought.		The Administration for Children and Families allow for braiding of federal funds directed toward early childhood services (one of more of the five CECCS components).
<p>State Attorney General's Office: establishes and operates projects and programs to protect Californians from fraudulent, unfair, and illegal activities that victimize consumers or threaten public safety, and enforces laws that safeguard the environment and natural resources.</p>				Explore funding opportunities and fiscal strategies that can improve services and outcomes for children, youth and families through the State Interagency Team (SIT) Barrier Busters Interagency Team.	Explored funding opportunities and fiscal strategies that can improve services and outcomes for children, youth and families through the SIT Barrier Busters Interagency Team.	Funding opportunities and fiscal strategies that can improve services and outcomes for children, youth and families through the SIT Barrier Busters Interagency Team are identified.	Lack of sufficient training and/or funding flexibility to service all with needs, especially those with young children and families with multiple needs across many agencies.	

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March of Dimes: improves the health of babies by preventing birth defects, premature birth, and infant mortality through research, community services, education and advocacy to save babies' lives.			Sustainability	Continue to train local agency staff on the most efficient and effective ways to leverage dollars for services.	Continued to train local agency staff on the most efficient and effective ways to leverage dollars for services.	Local agency staff continue to be trained on the most efficient and effective ways to leverage dollars for services.	Lack of sufficient training and/or funding flexibility to service all with needs, especially those with young children and families with multiple needs across many agencies.	
Family Voices: is a national grassroots network of families and friends. The organization advocates for health care services that are family-centered, community-based, comprehensive, coordinated and culturally competent for all children and youth with special health care needs.				Continue to train local agency staff on the most efficient and effective ways to leverage dollars for services.	Continued to train local agency staff on the most efficient and effective ways to leverage dollars for services.	Knowledge is increased among local agency staff about the most efficient and effective ways to leverage dollars for services.		
Department of Social Services: serves, aids, and protects needy and vulnerable children and adults in ways that strengthen and preserve families, encourage personal responsibility, and foster independence.			Evaluation	Evaluate current status of universal screening of children 0 - 5 in terms of community resources for the 8 local health jurisdictions.	Evaluated current status of universal screening of children 0 - 5 in terms of community resources for the 8 local health jurisdictions.	Current status of universal screening of children 0 - 5 is evaluated in terms of community resources for the 8 local health jurisdiction.		
American Academy of Pediatrics: is committed to the attainment of optimal physical, mental, and social health and well-being of infants, children, and adolescents.				Evaluate current status of universal screening of children 0 - 5 in terms of the number of children being screened in each of the 8 local health jurisdictions identified.	Evaluated current status of universal screening of children 0 - 5 in terms of the number of children being screened in each of the 8 local health jurisdictions identified.	Current status of universal screening of children 0 - 5 is evaluated in terms of the number of children being screened in each of the 8 local health jurisdictions.		
Employment Development Department: offers a wide variety of services to millions of Californians under the Job Service, Unemployment Insurance, Disability Insurance, Workforce Investment, and Labor Market Information programs.				Evaluate current status of universal screening of children 0 - 5 in terms of the barriers to children being screened and appropriate next steps for the 8 local health jurisdictions.	Evaluated current status of universal screening of children 0 - 5 in terms of the barriers to children being screened and appropriate next steps for the 8 local health jurisdictions.	Current status of universal screening of children 0 - 5 is evaluated in terms of the barriers to children being screened and appropriate next steps for the 8 local health jurisdictions.		
California Workforce Investment Board: assists the Governor in setting and guiding policy in the area of workforce development.				Conduct a process evaluation to see whether each planned activity was completed within the designated timeframes.	Conducted a process evaluation to see whether each planned activity was completed within the designated timeframes.	A process evaluation was completed to see whether each planned activity within the designated timeframes is conducted.		
University of California – Los Angeles Center for Healthier Children, Families, and Communities – National Center for Infant and Early Childhood Health Policy: improves society's ability to provide children with the best opportunities for health and well-being, and the chance to assume productive roles within families and communities.								
Foundation Consortium: is an alliance of private, community, and family foundations that share a common vision and goal for California's children to be safe, healthy, and learning each day.								